



OHIO AUDITOR OF STATE  
**KEITH FABER**





**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY  
JUNE 30, 2020**

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# OHIO AUDITOR OF STATE KEITH FABER



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## INDEPENDENT AUDITOR'S REPORT

Harvard Avenue Performance Academy  
Cuyahoga County  
12000 Harvard Avenue  
Cleveland, Ohio 44105

To the Board of Directors:

### ***Report on the Financial Statements***

We have audited the accompanying financial statements of the Harvard Avenue Performance Academy, Cuyahoga County, Ohio (the Academy), as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Academy's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for preparing and fairly presenting these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes designing, implementing, and maintaining internal control relevant to preparing and fairly presenting financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to opine on these financial statements based on our audit. We audited in accordance with auditing standards generally accepted in the United States of America and the financial audit standards in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require us to plan and perform the audit to reasonably assure the financial statements are free from material misstatement.

An audit requires obtaining evidence about financial statement amounts and disclosures. The procedures selected depend on our judgment, including assessing the risks of material financial statement misstatement, whether due to fraud or error. In assessing those risks, we consider internal control relevant to the Academy's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not to the extent needed to opine on the effectiveness of the Academy's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of management's accounting policies and the reasonableness of their significant accounting estimates, as well as our evaluation of the overall financial statement presentation.

We believe the audit evidence we obtained is sufficient and appropriate to support our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Academy, as of June 30, 2020, and the changes in its financial position and its cash flows for the year then ended in accordance with the accounting principles generally accepted in the United States of America.

**Emphases of Matter**

As discussed in Note 16 to the financial statements, the Academy was issued a probation notice through the Ohio Department of Education on November 19, 2019, and is at risk for closure in a subsequent period. We did not modify our opinion regarding this matter.

As discussed in Note 17 to the financial statements, the financial impact of COVID-19 and related emergency measures may impact subsequent periods of the Academy. We did not modify our opinion regarding this matter.

**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require this presentation to include *management's discussion and analysis*, and schedules of net pension and other post-employment benefit liabilities and pension and other post-employment benefit contributions listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, consisting of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries to the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not opine or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to opine or provide any other assurance.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated August 18, 2021, on our consideration of the Academy's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. That report describes the scope of our internal control testing over financial reporting and compliance, and the results of that testing, and does not opine on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy's internal control over financial reporting and compliance.



Keith Faber  
Auditor of State  
Columbus, Ohio

August 18, 2021

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020  
(UNAUDITED)

The discussion and analysis of the Harvard Avenue Performance Academy's (the "Academy") financial performance provides an overall review of the Academy's financial activities for the fiscal year ended June 30, 2020. The intent of this discussion and analysis is to look at the Academy's financial performance as a whole; readers should also review the notes to the basic financial statements and the basic financial statements to enhance their understanding of the Academy's financial performance.

**Financial Highlights**

Key financial highlights for 2020 are as follows:

- In total, net position was a deficit \$3,073,818 at June 30, 2020.
- The Academy had operating revenues of \$2,431,748, operating expenses of \$3,682,825 and non-operating revenues of \$1,398,239 for fiscal year 2020. Total change in net position was an increase of \$147,162.

**Using these Basic Financial Statements**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Academy's financial activities. The *statement of net position* and *statement of revenues, expenses and changes in net position* provide information about the activities of the Academy, including all short-term and long-term financial resources and obligations.

**Reporting the Academy's Financial Activities**

***Statement of Net Position, Statement of Revenues, Expenses, and Changes in Net Position and the Statement of Cash Flows***

These documents look at all financial transactions and ask the question, "How did we do financially during 2020?" The statement of net position and statement of revenues, expenses and changes in net position answer this question. These statements include all assets, deferred outflows of resources, liabilities, deferred inflows of resources, revenues and expenses using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting will take into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the Academy's *net position* and changes in net position. This change in net position is important because it tells the reader that, for the Academy as a whole, the *financial position* of the Academy has improved or diminished. The causes of this change may be the result of many factors, some financial, some not.

The statement of cash flows provides information about how the Academy finances and meets the cash flow needs of its operations.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020  
(UNAUDITED)

The table below provides a summary of the Academy's net position for the fiscal years ended June 30, 2020 and June 30, 2019.

| <b>Net Position</b>                          |                       |                       |
|--|-----------------------|-----------------------|
|  | <u>2020</u>           | <u>2019</u>           |
| <b><u>Assets</u></b>                         |                       |                       |
| Current assets                               | \$ 133,807            | \$ 124,595            |
| Non-current assets                           | <u>202,583</u>        | <u>184,203</u>        |
| Total assets                                 | <u>336,390</u>        | <u>308,798</u>        |
| <b><u>Deferred outflows of resources</u></b> | <u>650,807</u>        | <u>848,090</u>        |
| <b><u>Liabilities</u></b>                    |                       |                       |
| Current liabilities                          | 133,707               | 124,495               |
| Non-current liabilities                      | <u>2,848,130</u>      | <u>2,690,409</u>      |
| Total liabilities                            | <u>2,981,837</u>      | <u>2,814,904</u>      |
| <b><u>Deferred inflows of resources</u></b>  | <u>1,079,178</u>      | <u>1,562,964</u>      |
| <b><u>Net Position</u></b>                   |                       |                       |
| Unrestricted (deficit)                       | <u>(3,073,818)</u>    | <u>(3,220,980)</u>    |
| Total net position (deficit)                 | <u>\$ (3,073,818)</u> | <u>\$ (3,220,980)</u> |

The net pension liability (NPL) is the largest single liability reported by the Academy at June 30, 2020 and is reported pursuant to GASB Statement 68, "Accounting and Financial Reporting for Pensions—an Amendment of GASB Statement 27." The Academy also adopted GASB Statement 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions," which significantly revises accounting for costs and liabilities related to other postemployment benefits (OPEB). For reasons discussed below, many end users of this financial statement will gain a clearer understanding of the Academy's actual financial condition by adding deferred inflows related to pension and OPEB, the net pension liability and the net OPEB liability to the reported net position and subtracting deferred outflows related to pension and OPEB, and the net OPEB asset.

Governmental Accounting Standards Board standards are national and apply to all government financial reports prepared in accordance with generally accepted accounting principles. Prior accounting for pensions (GASB 27) and postemployment benefits (GASB 45) focused on a funding approach. This approach limited pension and OPEB costs to contributions annually required by law, which may or may not be sufficient to fully fund each plan's *net pension liability* or *net OPEB liability*. GASB 68 and GASB 75 take an earnings approach to pension and OPEB accounting; however, the nature of Ohio's statewide pension/OPEB plans and state law governing those systems requires additional explanation in order to properly understand the information presented in these statements.



**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020  
(UNAUDITED)

GASB 68 and GASB 75 require the net pension liability and the net OPEB liability to equal the District's proportionate share of each plan's collective:

1. Present value of estimated future pension/OPEB benefits attributable to active and inactive employees' past service.
2. Minus plan assets available to pay these benefits.

GASB notes that pension and OPEB obligations, whether funded or unfunded, are part of the "employment exchange" – that is, the employee is trading his or her labor in exchange for wages, benefits, and the promise of a future pension and other postemployment benefits. GASB noted that the unfunded portion of this promise is a present obligation of the government, part of a bargained-for benefit to the employee, and should accordingly be reported by the government as a liability since they received the benefit of the exchange. However, the Academy is not responsible for certain key factors affecting the balance of these liabilities. In Ohio, the employee shares the obligation of funding pension benefits with the employer. Both employer and employee contribution rates are capped by State statute. A change in these caps requires action of both Houses of the General Assembly and approval of the Governor. Benefit provisions are also determined by State statute. The Ohio Revised Code permits, but does not require, the retirement systems to provide healthcare to eligible benefit recipients. The retirement systems may allocate a portion of the employer contributions to provide for these OPEB benefits.

The employee enters the employment exchange with the knowledge that the employer's promise is limited not by contract but by law. The employer enters the exchange also knowing that there is a specific, legal limit to its contribution to the retirement system. In Ohio, there is no legal means to enforce the unfunded liability of the pension/OPEB plan *as against the public employer*. State law operates to mitigate/lessen the moral obligation of the public employer to the employee, because all parties enter the employment exchange with notice as to the law. The retirement system is responsible for the administration of the pension and OPEB plans.

Most long-term liabilities have set repayment schedules or, in the case of compensated absences (i.e. sick and vacation leave), are satisfied through paid time-off or termination payments. There is no repayment schedule for the net pension liability or the net OPEB asset/liability. As explained above, changes in benefits, contribution rates, and return on investments affect the balance of these liabilities but are outside the control of the local government. In the event that contributions, investment returns, and other changes are insufficient to keep up with required payments, State statute does not assign/identify the responsible party for the unfunded portion. Due to the unique nature of how the net pension liability and the net OPEB asset/liability are satisfied, these liabilities are separately identified within the long-term liability section of the statement of net position.

In accordance with GASB 68 and GASB 75, the Academy's statements prepared on an accrual basis of accounting include an annual pension expense and an annual OPEB expense for their proportionate share of each plan's *change* in net pension liability and net OPEB asset/liability, respectively, not accounted for as deferred inflows/outflows.

Over time, net position can serve as a useful indicator of a government's financial position. At June 30, 2020 and 2019, the Academy's net position totaled (\$3,073,818) and (\$3,220,980), respectively.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020  
(UNAUDITED)

The table below shows the changes in net position for fiscal years 2020 and 2019.

| <b>Change in Net Position</b>               |                       |                       |
|---|-----------------------|-----------------------|
|   | <u>2020</u>           | <u>2019</u>           |
| <b><u>Operating Revenues:</u></b>           |                       |                       |
| State foundation                            | \$ 2,431,748          | \$ 2,877,833          |
| Total operating revenue                     | <u>2,431,748</u>      | <u>2,877,833</u>      |
| <b><u>Operating Expenses:</u></b>           |                       |                       |
| Purchased services                          | 3,621,463             | 4,147,290             |
| Other                                       | <u>61,362</u>         | <u>(616,258)</u>      |
| Total operating expenses                    | <u>3,682,825</u>      | <u>3,531,032</u>      |
| <b><u>Non-operating Revenues:</u></b>       |                       |                       |
| Private contributions - Performance         |                       |                       |
| Academies                                   | 585,201               | 678,547               |
| Federal and State grants                    | <u>813,038</u>        | <u>784,300</u>        |
| Total non-operating revenues                | <u>1,398,239</u>      | <u>1,462,847</u>      |
| Change in net position                      | 147,162               | 809,648               |
| Net position (deficit) at beginning of year | <u>(3,220,980)</u>    | <u>(4,030,628)</u>    |
| Net position (deficit) at end of year       | <u>\$ (3,073,818)</u> | <u>\$ (3,220,980)</u> |

Overall, operating expenses increased \$151,793 or 4.30%. This increase is primarily a result of benefit changes made to STRS and SERS that impacted pension and postemployment benefit obligations.

The revenue generated by a community school is almost entirely dependent on per-pupil allotment given by the State foundation and from Federal entitlement programs. The Academy's enrollment decreased from 332 students in 2019 to 290 students in 2020. This decrease impacts the amount of State foundation revenue the Academy received. The Academy received Federal grant monies through the following programs, including, the Child Nutrition Cluster, Title VI-B, Title I, Title IV, and Title II-A during fiscal year 2020. The Academy contracted with Performance Academies for management services for fiscal year 2020.

***Debt***

The Academy had no debt obligations outstanding at June 30, 2020, or June 30, 2019.

***Capital Assets***

The Academy had no capital assets over the threshold to report at June 30, 2020, or June 30, 2019.

**Current Financial Related Activities**

The Academy is sponsored by St. Aloysius Orphanage. The Academy is reliant upon State foundation monies and Federal Sub-Grants to offer quality, educational services to students.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020  
(UNAUDITED)**

In order to continually provide learning opportunities to the Academy's students, the Academy will apply resources to best meet the needs of its students. It is the intent of the Academy to apply for other State and Federal funds that are made available to finance its operations.

**Contacting the Academy's Financial Management**

This financial report is designed to provide our clients and creditors with a general overview of the Academy's finances and to show the Academy's accountability for the money it receives. If you have questions about this report or need additional financial information contact Mr. Todd Taylor, Treasurer, Performance Academies, 2 Easton Oval, Suite 525, Columbus, Ohio 43219 or email at [ttaylor@performanceacademies.com](mailto:ttaylor@performanceacademies.com).

BASIC  
FINANCIAL STATEMENTS

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

STATEMENT OF NET POSITION  
JUNE 30, 2020

|  |                       |
|--|-----------------------|
| <b>Assets:</b>                                 |                       |
| Current assets:                                |                       |
| Cash . . . . .                                 | \$ 100                |
| Receivables:                                   |                       |
| Accounts . . . . .                             | 113                   |
| Intergovernmental. . . . .                     | <u>133,594</u>        |
| Total current assets . . . . .                 | <u>133,807</u>        |
| Non-current assets:                            |                       |
| Net OPEB asset. . . . .                        | <u>202,583</u>        |
| Total non-current assets. . . . .              | <u>202,583</u>        |
| Total assets . . . . .                         | <u>336,390</u>        |
| <br><b>Deferred outflows of resources:</b>     |                       |
| Pension . . . . .                              | 620,195               |
| OPEB . . . . .                                 | <u>30,612</u>         |
| Total deferred outflows of resources . . . . . | <u>650,807</u>        |
| <br><b>Liabilities:</b>                        |                       |
| Current liabilities:                           |                       |
| Accounts payable. . . . .                      | 133,594               |
| Intergovernmental payable . . . . .            | <u>113</u>            |
| Total current liabilities. . . . .             | <u>133,707</u>        |
| Long-term liabilities:                         |                       |
| Net OPEB liability . . . . .                   | 39,515                |
| Net pension liability . . . . .                | <u>2,808,615</u>      |
| Total non-current liabilities . . . . .        | <u>2,848,130</u>      |
| Total liabilities . . . . .                    | <u>2,981,837</u>      |
| <br><b>Deferred inflows of resources:</b>      |                       |
| Pension . . . . .                              | 676,613               |
| OPEB. . . . .                                  | <u>402,565</u>        |
| Total deferred inflows of resources . . . . .  | <u>1,079,178</u>      |
| <br><b>Net position:</b>                       |                       |
| Unrestricted (deficit) . . . . .               | <u>(3,073,818)</u>    |
| Total net position (deficit). . . . .          | <u>\$ (3,073,818)</u> |

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

STATEMENT OF REVENUES, EXPENSES AND  
CHANGES IN NET POSITION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

|   |                           |
|---|---------------------------|
| <b>Operating revenues:</b>                                      |                           |
| State foundation . . . . .                                      | \$ 2,431,748              |
| Total operating revenues . . . . .                              | <u>2,431,748</u>          |
| <br><b>Operating expenses:</b>                                  |                           |
| Purchased services - management fees. . . . .                   | 3,621,463                 |
| Other operating expenses. . . . .                               | 61,362                    |
| Total operating expenses. . . . .                               | <u>3,682,825</u>          |
| <br>Operating loss . . . . .                                    | <br><u>(1,251,077)</u>    |
| <br><b>Non-operating revenues:</b>                              |                           |
| Federal grants. . . . .   | 706,883                   |
| State grants. . . . .   | 106,155                   |
| Private contributions - Performance Academies . . . . .         | 585,201                   |
| Total non-operating revenues . . . . .                          | <u>1,398,239</u>          |
| <br>Change in net position. . . . .                             | <br>147,162               |
| <br><b>Net position (deficit) at beginning of year. . . . .</b> | <br><u>(3,220,980)</u>    |
| <br><b>Net position (deficit) at end of year . . . . .</b>      | <br><u>\$ (3,073,818)</u> |

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

|   |                            |
|---|----------------------------|
| <b>Cash flows from operating activities:</b>                                      |                            |
| Cash received from State foundation . . . . .                                     | \$ 2,433,267               |
| Cash payments to suppliers for goods and services. . . . .                        | <u>(3,235,800)</u>         |
| Net cash used in operating activities . . . . .                                   | <u>(802,533)</u>           |
| <b>Cash flows from noncapital financing activities:</b>                           |                            |
| Cash received from Federal grants. . . . .  | 696,378                    |
| Cash received from State grants. . . . .  | <u>106,155</u>             |
| Net cash provided by noncapital financing activities. . . . .                     | <u>802,533</u>             |
| Net decrease in cash and cash equivalents . . . . .                               | -                          |
| <b>Cash at beginning of year . . . . .</b>  | <u>100</u>                 |
| <b>Cash at end of year. . . . .</b>   | <u><u>\$ 100</u></u>       |
| <b>Reconciliation of operating loss to net cash used in operating activities:</b> |                            |
| Operating loss. . . . .   | \$ (1,251,077)             |
| Adjustments:  |                            |
| Private contributions - Performance Academies . . . . .                           | 585,201                    |
| Changes in assets, deferred outflows, liabilities, and deferred inflows:          |                            |
| Increase in intergovernmental receivable. . . . .                                 | 1,406                      |
| Increase in accounts payable . . . . .  | 9,099                      |
| Increase in net OPEB asset. . . . .   | (18,380)                   |
| Decrease in net pension liability. . . . .  | 169,966                    |
| Decrease in net OPEB liability. . . . .   | (12,245)                   |
| Increase in deferred inflows - pensions. . . . .                                  | (408,319)                  |
| Increase in deferred inflows - OPEB . . . . .                                     | (75,467)                   |
| Decrease in deferred outflows- pensions. . . . .                                  | 205,239                    |
| Increase in deferred inflows - OPEB. . . . .                                      | <u>(7,956)</u>             |
| Net cash used in operating activities. . . . .                                    | <u><u>\$ (802,533)</u></u> |

SEE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

**NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020**

**NOTE 1 - DESCRIPTION OF THE ACADEMY**

The Harvard Avenue Performance Academy (the “Academy”) is a nonprofit corporation established pursuant to Ohio Revised Code Chapters 3314 and 1702. The Academy provides students in grades K-8 with learning opportunities through an award winning curriculum, integrated with a broad range of support which include parental involvement, decision making from teachers and staff, community support, commitment to building character in students, and the importance of being challenged to strive for academic excellence in order to become marketable, productive, educated adults. The Academy may sue and be sued, acquire facilities as needed, and contract for any services necessary for the operation of the Academy.

The Academy was approved under contract with the St. Aloysius Orphanage (the “Sponsor”) commencing on March 10, 2006 and ending on June 30, 2010. The Academy began operations on September 5, 2006. On June 28, 2010 the contract was renewed commencing on July 1, 2010 and ending on June 30, 2011. On June 30, 2011, the contract was renewed for a four year period commencing on July 1, 2011 and ending on June 30, 2015. The charter expired but was renewed with the Sponsor for a three year period commencing on July 1, 2015 through June 30, 2018 and again for a three year term from July 1, 2019 through June 20, 2022. The Sponsor is responsible for evaluating the performance of the Academy and has the authority to deny renewal of the contract at its expiration.

The Academy operates under the direction of a Governing Board which must contain at least five Directors who are not owners or employees, or relatives of owners or employees, of any company that operates or manages the Academy. The Governing Board is responsible for carrying out the provisions of the contract, which include, but are not limited to, State-mandated provisions regarding student population, curriculum, academic goals, performance standards, admission standards and qualification of teachers. The Governing Board controls the Academy’s instructional/support facility staffed by employees of the management company who provide services to 290 students.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The basic financial statements (BFS) of the Academy have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The Academy's significant accounting policies are described below.

**A. Basis of Presentation**

The Academy’s basic financial statements consist of a statement of net position, a statement of revenues, expenses, and changes in net position, and a statement of cash flows.

The Academy uses a single enterprise presentation. Enterprise reporting focuses on the determination of operating income, changes in net position, financial position, and cash flows.

**B. Measurement Focus**

Enterprise activity is accounted for using a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of the Academy are included on the statement of net position. The statement of revenues, expenses and changes in net position presents increases (e.g. revenues) and decreases (e.g. expenses) in total net position. The statement of cash flows reflects how the Academy finances its cash flow needs.



**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)**

**C. Basis of Accounting**

Basis of accounting determines when transactions are recognized in the financial records and reported on the financial statements. The Academy's financial statements are prepared using the accrual basis of accounting. Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. Revenue resulting from non-exchange transactions, in which the Academy receives value without directly giving equal value in return, such as grants and entitlements, are recognized in the period in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the period when the resources are required to be used or the period when use is first permitted, matching requirements, in which the Academy must provide local resources to be used for a specific purpose, and expenditure requirements, in which the resources are provided to the Academy on a reimbursement basis. Expenses are recognized at the time they are incurred.

**D. Deferred Outflows of Resources and Deferred Inflows of Resources**

In addition to assets, the government-wide statement of net position will report a separate section for deferred outflows of resources. Deferred outflows of resources, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the Academy, See Notes 6 and 7 for deferred outflows of resources related the Academy's net pension liability and net OPEB liability/asset, respectively.

Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time. For the Academy, See Notes 6 and 7 for deferred inflows of resources related to the Academy's net pension liability and net OPEB liability/asset, respectively.

**E. Budgetary Process**

Unlike other public schools located in the State of Ohio, the Academy is not required to follow budgetary provisions set forth in Ohio Revised Code Section 5705, unless specifically provided in the contract between the Academy and its sponsor. The contract between the Academy and its Sponsor prescribes an annual budget requirement in addition to preparing a five-year forecast which is updated on an annual basis.

**F. Cash**

All cash received by the Academy is maintained in a demand deposit account.

**G. Capital Assets**

Capital assets are capitalized at cost or estimated historical cost and updated for additions and deletions during the year. The Academy has established a capitalization threshold of \$5,000. The Academy does not have any infrastructure. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not capitalized.

The Academy had no capital assets over the threshold to report at June 30, 2020.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)**

**H. Net Position**

Net position represents the difference between assets and liabilities. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation adopted by the Academy or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Academy applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**I. Intergovernmental Revenues**

The Academy currently participates in the State Foundation, Special Education, Targeted Assistance, K-3 Literacy, Facilities, and Economic Disadvantaged Programs. Revenue received from these programs is recognized as operating revenues. Amounts awarded under these programs for the 2020 school year totaled \$2,431,748.

Grants and entitlements are recognized as non-operating revenues in the accounting period in which all eligibility requirements have been met. Eligibility includes timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the Academy must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Academy on a reimbursement basis. Federal and State grant revenue received during fiscal year 2020 was \$813,038.

**J. Accrued Liabilities and Long-Term Obligations**

All payables and other accrued liabilities are reported on the statement of net position.

**K. Operating Revenues and Expenses**

Operating revenues are those revenues that are generated directly from the primary activity of the Academy. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the Academy. All revenues and expenses not meeting this definition are reported as non-operating.

**L. Pensions/Other Postemployment Benefits (OPEB)**

For purposes of measuring the net pension/OPEB liability, net OPEB asset, deferred outflows of resources and deferred inflows of resources related pensions/OPEB, and pension/OPEB expense, information about the fiduciary net position of the pension/OPEB plans and additions to/deductions from their fiduciary net position have been determined on the same basis as they were reported by the pension/OPEB plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. The pension/OPEB plans report investments at fair value.

**M. Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**HARVARD AVENUE PERFORMANCE ACADEMY  
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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 3 - ACCOUNTABILITY AND COMPLIANCE**

**Change in Accounting Principles**

For fiscal year 2020, the Academy has implemented GASB Statement No. 84, "*Fiduciary Activities*" and GASB Statement No. 90, "*Majority Equity Interests - an amendment to GASB Statements No. 14 and No. 61*".

GASB Statement No. 84 establishes specific criteria for identifying activities that should be reported as fiduciary activities and clarifies whether and how business-type activities should report their fiduciary activities. Due to the implementation of GASB Statement No. 84, the Academy will no longer be reporting agency funds. The implementation of GASB Statement No. 84 did not have an effect on the financial statements of the Academy.

GASB Statement No. 90 improves the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and improve the relevance of financial statement information for certain component units. It defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. The implementation of GASB Statement No. 90 did not have an effect on the financial statements of the Academy.

**NOTE 4 - DEPOSITS**

Custodial credit risk is the risk that, in the event of bank failure, the Academy's deposits may not be returned. The Academy does not have a deposit policy for custodial credit risk. At June 30, 2020, the carrying amount of the Academy's deposits and bank balance was \$100. The entire bank balance was covered by the Federal Deposit Insurance Corporation (FDIC). There are no significant statutory restrictions regarding the deposit and investment of funds by the non-profit corporation.

**NOTE 5 - RECEIVABLES/PAYABLES**

Receivables at June 30, 2020, consisted of intergovernmental receivables arising from grants and entitlements and amounts due from other governments. All receivables are considered collectible in full. A summary of the intergovernmental receivables follows:

| <b>Intergovernmental receivables:</b> | <u>Amount</u>     |
|---------------------------------------|-------------------|
| IDEA                                  | \$ 17,580         |
| Title IV                              | 6,321             |
| Title I                               | 85,647            |
| Title II-A                            | <u>24,046</u>     |
| Total intergovernmental receivables   | <u>\$ 133,594</u> |

Under the terms of the operating contract with Performance Academies, the Academy has recorded accounts payable to Performance Academies in the amount of \$133,594 for 100 percent of any State and Federal grant monies uncollected or unpaid as of June 30, 2020.

**HARVARD AVENUE PERFORMANCE ACADEMY  
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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS**

***Net Pension Liability***

The net pension liability reported on the statement of net position represents a liability to employees for pensions. Pensions are a component of exchange transactions—between an employer and its employees—of salaries and benefits for employee services. Pensions are provided to an employee—on a deferred-payment basis—as part of the total compensation package offered by an employer for employee services each financial period. The obligation to sacrifice resources for pensions is a present obligation because it was created as a result of employment exchanges that already have occurred.

The net pension liability represents the Academy’s proportionate share of each pension plan’s collective actuarial present value of projected benefit payments attributable to past periods of service, net of each pension plan’s fiduciary net position. The net pension liability calculation is dependent on critical long-term variables, including estimated average life expectancies, earnings on investments, cost of living adjustments and others. While these estimates use the best information available, unknowable future events require adjusting this estimate annually.

The Ohio Revised Code limits the Academy’s obligation for this liability to annually required payments. The Academy cannot control benefit terms or the manner in which pensions are financed; however, the Academy does receive the benefit of employees’ services in exchange for compensation including pension.

GASB 68 assumes the liability is solely the obligation of the employer, because (1) they benefit from employee services; and (2) State statute requires all funding to come from these employers. All contributions to date have come solely from these employers (which also includes costs paid in the form of withholdings from employees). State statute requires the pension plans to amortize unfunded liabilities within 30 years. If the amortization period exceeds 30 years, each pension plan’s board must propose corrective action to the State legislature. Any resulting legislative change to benefits or funding could significantly affect the net pension liability. Resulting adjustments to the net pension liability would be effective when the changes are legally enforceable.

The proportionate share of each plan’s unfunded benefits is presented as a long-term *net pension liability* on the accrual basis of accounting.

***Plan Description – School Employees Retirement System (SERS)***

Plan Description - The Academy non-teaching employees participate in SERS, a cost-sharing multiple-employer defined benefit pension plan administered by SERS. SERS provides retirement, disability and survivor benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Authority to establish and amend benefits is provided by Ohio Revised Code Chapter 3309. SERS issues a publicly available, stand-alone financial report that includes financial statements, required supplementary information and detailed information about SERS’ fiduciary net position. That report can be obtained by visiting the SERS website at [www.ohsers.org](http://www.ohsers.org) under Employers/Audit Resources.

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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS - (Continued)**

Age and service requirements for retirement are as follows:

|                              | Eligible to<br>Retire on or before<br>August 1, 2017 *                                | Eligible to<br>Retire after<br>August 1, 2017  |
|------------------------------|---|--|
| Full benefits                | Age 65 with 5 years of services credit; or<br>Any age with 30 years of service credit | Age 67 with 10 years of service credit; or<br>Age 57 with 30 years of service credit |
| Actuarially reduced benefits | Age 60 with 5 years of service credit; or<br>Age 55 with 25 years of service credit   | Age 62 with 10 years of service credit; or<br>Age 60 with 25 years of service credit |

\* Members with 25 years of service credit as of August 1, 2017 will be included in this plan.

Annual retirement benefits are calculated based on final average salary multiplied by a percentage that varies based on years of service; 2.2% for the first thirty years of service and 2.5% for years of service credit over 30. Final average salary is the average of the highest three years of salary.

Effective January 1, 2018, SERS cost-of-living adjustment (COLA) changed from a fixed 3% annual increase to one based on the Consumer Price Index (CPI-W) with a cap of 2.5% and a floor of 0%. SERS also has the authority to award or suspend the COLA, or to adjust the COLA above or below CPI-W. SERS suspended the COLA increases for 2018, 2019 and 2020 for current retirees, and confirmed their intent to implement a four-year waiting period for the state of a COLA for future retirees.

Funding Policy - Plan members are required to contribute 10% of their annual covered salary and the Academy is required to contribute 14% of annual covered payroll. The contribution requirements of plan members and employers are established and may be amended by the SERS' Retirement Board up to statutory maximum amounts of 10% for plan members and 14% for employers. The Retirement Board, acting with the advice of the actuary, allocates the employer contribution rate among four of the System's funds (Pension Trust Fund, Death Benefit Fund, Medicare B Fund, and Health Care Fund). For the fiscal year ended June 30, 2020, the allocation to pension, death benefits, and Medicare B was 14.0%.

The Academy's contractually required contribution to SERS was \$9,003 for fiscal year 2020.

***Plan Description - State Teachers Retirement System (STRS)***

Plan Description - Licensed teachers participate in STRS Ohio, a cost-sharing multiple-employer public employee retirement system administered by STRS. STRS provides retirement and disability benefits to members and death and survivor benefits to beneficiaries. STRS issues a stand-alone financial report that includes financial statements, required supplementary information and detailed information about STRS' fiduciary net position. That report can be obtained by writing to STRS, 275 E. Broad St., Columbus, OH 43215-3771, by calling (888) 227-7877, or by visiting the STRS website at [www.strsoh.org](http://www.strsoh.org).

**HARVARD AVENUE PERFORMANCE ACADEMY  
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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS - (Continued)**

New members have a choice of three retirement plans; a Defined Benefit (DB) Plan, a Defined Contribution (DC) Plan and a Combined Plan. Benefits are established by Ohio Revised Code Chapter 3307. The DB Plan offers an annual retirement allowance based on final average salary multiplied by a percentage that varies based on years of service. Effective August 1, 2015, the calculation will be 2.2% of final average salary for the five highest years of earnings multiplied by all years of service. Effective July 1, 2017, the cost-of-living adjustment was reduced to zero. Members are eligible to retire at age 60 with five years of qualifying service credit, or age 55 with 28 years of service, or 33 years of service regardless of age. Eligibility changes will be phased in until August 1, 2026, when retirement eligibility for unreduced benefits will be five years of service credit and age 65, or 35 years of service credit and at least age 60.

The DC Plan allows members to place all their member contributions and 9.53% of the 14% employer contributions into an investment account. Investment allocation decisions are determined by the member. The remaining 4.47% of the 14% employer rate is allocated to the defined benefit unfunded liability. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump sum withdrawal.

The Combined Plan offers features of both the DB Plan and the DC Plan. In the Combined Plan, 12% of the 14% member rate goes to the DC Plan and the remaining 2% is applied to the DB Plan. Member contributions to the DC Plan are allocated among investment choices by the member, and contributions to the DB Plan from the employer and the member are used to fund the defined benefit payment at a reduced level from the regular DB Plan. The defined benefit portion of the Combined Plan payment is payable to a member on or after age 60 with five years of service. The defined contribution portion of the account may be taken as a lump sum payment or converted to a lifetime monthly annuity after termination of employment at age 50 or later.

New members who choose the DC Plan or Combined Plan will have another opportunity to reselect a permanent plan during their fifth year of membership. Members may remain in the same plan or transfer to another STRS plan. The optional annuitization of a member's defined contribution account or the defined contribution portion of a member's Combined Plan account to a lifetime benefit results in STRS bearing the risk of investment gain or loss on the account. STRS has therefore included all three plan options as one defined benefit plan for GASB 68 reporting purposes.

A DB or Combined Plan member with five or more years of credited service who is determined to be disabled may qualify for a disability benefit. Eligible survivors of members who die before service retirement may qualify for monthly benefits. New members on or after July 1, 2013, must have at least ten years of qualifying service credit to apply for disability benefits. Members in the DC Plan who become disabled are entitled only to their account balance. If a member of the DC Plan dies before retirement benefits begin, the member's designated beneficiary is entitled to receive the member's account balance.

Funding Policy - Employer and member contribution rates are established by the State Teachers Retirement Board and limited by Chapter 3307 of the Ohio Revised Code. For fiscal year 2020, plan members were required to contribute 14% of their annual covered salary. The Academy was required to contribute 14%; the entire 14% was the portion used to fund pension obligations. The fiscal year 2020 contribution rates were equal to the statutory maximum rates.

The Academy's contractually required contribution to STRS was \$157,368 for fiscal year 2020.

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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS - (Continued)**

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions***

The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Academy's proportion of the net pension liability was based on the Academy's share of contributions to the pension plan relative to the projected contributions of all participating entities.

Following is information related to the proportionate share and pension expense:

|  | <u>SERS</u>         | <u>STRS</u>        | <u>Total</u> |
|--|---------------------|--------------------|--------------|
| Proportion of the net pension liability prior measurement date   | 0.00206280%         | 0.01146324%        |              |
| Proportion of the net pension liability current measurement date | <u>0.00173300%</u>  | <u>0.01223152%</u> |              |
| Change in proportionate share                                    | <u>-0.00032980%</u> | <u>0.00076828%</u> |              |
| Proportionate share of the net pension liability                 | \$ 103,688          | \$ 2,704,927       | \$ 2,808,615 |
| Pension expense  | \$ (111,202)        | \$ 244,459         | \$ 133,257   |

At June 30, 2020, the Academy reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|  | <u>SERS</u>      | <u>STRS</u>       | <u>Total</u>      |
|--|------------------|-------------------|-------------------|
| <b>Deferred outflows of resources</b>  |                  |                   |                   |
| Differences between expected and actual experience   | \$ 2,629         | \$ 22,022         | \$ 24,651         |
| Changes of assumptions   | -                | 317,746           | 317,746           |
| Difference between employer contributions and proportionate share of contributions/<br>change in proportionate share | -                | 111,427           | 111,427           |
| Contributions subsequent to the measurement date   | <u>9,003</u>     | <u>157,368</u>    | <u>166,371</u>    |
| Total deferred outflows of resources   | <u>\$ 11,632</u> | <u>\$ 608,563</u> | <u>\$ 620,195</u> |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS - (Continued)**

|  | <u>SERS</u>      | <u>STRS</u>       | <u>Total</u>      |
|--|------------------|-------------------|-------------------|
| <b>Deferred inflows of resources</b>   |                  |                   |                   |
| Differences between expected and actual experience   | \$ -             | \$ 11,708         | \$ 11,708         |
| Net difference between projected and actual earnings on pension plan investments                                     | 1,333            | 132,202           | 133,535           |
| Difference between employer contributions and proportionate share of contributions/<br>change in proportionate share | <u>53,135</u>    | <u>478,235</u>    | <u>531,370</u>    |
| Total deferred inflows of resources  | <u>\$ 54,468</u> | <u>\$ 622,145</u> | <u>\$ 676,613</u> |

\$166,371 reported as deferred outflows of resources related to pension resulting from Academy contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending June 30, 2021.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

|                             | <u>SERS</u>        | <u>STRS</u>         | <u>Total</u>        |
|-----------------------------|--------------------|---------------------|---------------------|
| Fiscal Year Ending June 30: |                    |                     |                     |
| 2021                        | \$ (46,665)        | \$ (77,035)         | \$ (123,700)        |
| 2022                        | (5,838)            | (121,524)           | (127,362)           |
| 2023                        | (88)               | (16,280)            | (16,368)            |
| 2024                        | <u>752</u>         | <u>43,889</u>       | <u>44,641</u>       |
| Total                       | <u>\$ (51,839)</u> | <u>\$ (170,950)</u> | <u>\$ (222,789)</u> |

***Actuarial Assumptions - SERS***

SERS' total pension liability was determined by their actuaries in accordance with GASB Statement No. 67, as part of their annual actuarial valuation for each defined benefit retirement plan. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts (e.g., salaries, credited service) and assumptions about the probability of occurrence of events far into the future (e.g., mortality, disabilities, retirements, employment termination). Actuarially determined amounts are subject to continual review and potential modifications, as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employers and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations.



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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS - (Continued)**

Actuarial calculations reflect a long-term perspective. For a newly hired employee, actuarial calculations will take into account the employee's entire career with the employer and also take into consideration the benefits, if any, paid to the employee after termination of employment until the death of the employee and any applicable contingent annuitant. In many cases actuarial calculations reflect several decades of service with the employer and the payment of benefits after termination.

Key methods and assumptions used in calculating the total pension liability in the latest actuarial valuation, prepared as of June 30, 2019, are presented below:

|  |   |
|--|---|
| Wage inflation                               | 3.00%   |
| Future salary increases, including inflation | 3.50% to 18.20%                                       |
| COLA or ad hoc COLA                          | 2.50%   |
| Investment rate of return                    | 7.50% net of investments expense, including inflation |
| Actuarial cost method                        | Entry age normal (level percent of payroll)           |

For 2019, the mortality rates were based on the RP-2014 Blue Collar Mortality Table with fully generational projection and a five-year age set-back for both males and females. Mortality among service retired members, and beneficiaries were based upon the RP-2014 Blue Collar Mortality Table with fully generational projection with Scale BB, 120% of male rates, and 110% of female rates. Mortality among disabled members was based upon the RP-2000 Disabled Mortality Table, 90% for male rates and 100% for female rates, set back five years is used for the period after disability retirement.

The most recent experience study was completed for the five year period ended June 30, 2015.

The long-term return expectation for the Pension Plan Investments has been determined using a building-block approach and assumes a time horizon, as defined in SERS' *Statement of Investment Policy*. A forecasted rate of inflation serves as the baseline for the return expectation. Various real return premiums over the baseline inflation rate have been established for each asset class. The long-term expected nominal rate of return has been determined by calculating a weighted average of the expected real return premiums for each asset class, adding the projected inflation rate, and adding the expected return from rebalancing uncorrelated asset classes.

The target allocation and best estimates of arithmetic real rates of return for each major assets class are summarized in the following table:

| Asset Class            | Target<br>Allocation | Long-Term Expected<br>Real Rate of Return |
|------------------------|----------------------|---|
| Cash                   | 1.00 %               | 0.50 %                                    |
| US Equity              | 22.50                | 4.75                                      |
| International Equity   | 22.50                | 7.00                                      |
| Fixed Income           | 19.00                | 1.50                                      |
| Private Equity         | 10.00                | 8.00                                      |
| Real Assets            | 15.00                | 5.00                                      |
| Multi-Asset Strategies | 10.00                | 3.00                                      |
| Total                  | <u>100.00 %</u>      |   |

**HARVARD AVENUE PERFORMANCE ACADEMY  
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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS - (Continued)**

**Discount Rate** - The total pension liability was calculated using the discount rate of 7.50%. The projection of cash flows used to determine the discount rate assumed the contributions from employers and from the members would be computed based on contribution requirements as stipulated by State statute. Projected inflows from investment earning were calculated using the long-term assumed investment rate of return (7.50%). Based on those assumptions, the plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefits to determine the total pension liability.

**Sensitivity of the Academy's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate** - Net pension liability is sensitive to changes in the discount rate, and to illustrate the potential impact the following table presents the net pension liability calculated using the discount rate of 7.50%, as well as what each plan's net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.50%), or one percentage point higher (8.50%) than the current rate.

|   | 1% Decrease | Current<br>Discount Rate | 1% Increase |
|---|-------------|--------------------------|-------------|
| Academy's proportionate share<br>of the net pension liability | \$ 145,305  | \$ 103,688               | \$ 68,788   |

**Actuarial Assumptions - STRS**

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results used in the July 1, 2019, actuarial valuation are presented below:

|                                      | July 1, 2019  |
|--------------------------------------|---|
| Inflation                            | 2.50%   |
| Projected salary increases           | 12.50% at age 20 to<br>2.50% at age 65                    |
| Investment rate of return            | 7.45%, net of investment<br>expenses, including inflation |
| Payroll increases                    | 3.00%   |
| Cost-of-living adjustments<br>(COLA) | 0.00%   |

For the July 1, 2019, actuarial valuation, post-retirement mortality rates for healthy retirees are based on the RP-2014 Annuitant Mortality Table with 50% of rates through age 69, 70% of rates between ages 70 and 79, 90% of rates between ages 80 and 84, and 100% of rates thereafter, projected forward generationally using mortality improvement scale MP-2016. Post-retirement disabled mortality rates are based on the RP-2014 Disabled Mortality Table with 90% of rates for males and 100% of rates for females, projected forward generationally using mortality improvement scale MP-2016. Pre-retirement mortality rates are based on RP-2014 Employee Mortality Table, projected forward generationally using mortality improvement scale MP-2016.

Actuarial assumptions used in the July 1, 2019 valuation are based on the results of an actuarial experience study for the period July 1, 2011 through June 30, 2016.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 6 - DEFINED BENEFIT PENSION PLANS - (Continued)**

STRS Ohio's investment consultant develops an estimate range for the investment return assumption based on the target allocation adopted by the Retirement Board. The target allocation and long-term expected rate of return for each major asset class are summarized as follows:

| Asset Class          | Target<br>Allocation* | Long-Term Expected<br>Real Rate of Return ** |
|----------------------|-----------------------|--|
| Domestic Equity      | 28.00 %               | 7.35 %                                       |
| International Equity | 23.00                 | 7.55   |
| Alternatives         | 17.00                 | 7.09   |
| Fixed Income         | 21.00                 | 3.00   |
| Real Estate          | 10.00                 | 6.00   |
| Liquidity Reserves   | 1.00                  | 2.25   |
| Total                | <u>100.00 %</u>       |  |

\*Target weights will be phased in over a 24-month period concluding on July 1, 2019.

\*\*10-Year geometric nominal returns, which include the real rate of return and inflation of 2.25% and does not include investment expenses. Over a 30-year period, STRS' investment consultant indicates that the above target allocations should generate a return above the actuarial rate of return, without net value added by management.

**Discount Rate** - The discount rate used to measure the total pension liability was 7.45% as of June 30, 2019. The projection of cash flows used to determine the discount rate assumes member and employer contributions will be made at the statutory contribution rates in accordance with rate increases described above. For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included. Projected employer contributions that are intended to fund the service costs of future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, STRS' fiduciary net position was projected to be available to make all projected future benefit payments to current plan members as of June 30, 2019. Therefore, the long-term expected rate of return on pension plan investments of 7.45% was applied to all periods of projected benefit payment to determine the total pension liability as of June 30, 2019.

**Sensitivity of the Academy's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate** - The following table presents the Academy's proportionate share of the net pension liability calculated using the current period discount rate assumption of 7.45%, as well as what the Academy's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower (6.45%) or one-percentage-point higher (8.45%) than the current rate:

|   | 1% Decrease  | Current<br>Discount Rate | 1% Increase  |
|---|--------------|--------------------------|--------------|
| Academy's proportionate share<br>of the net pension liability | \$ 3,952,950 | \$ 2,704,927             | \$ 1,648,412 |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS**

***Net OPEB Liability/Asset***

The net OPEB liability/asset reported on the statement of net position represents a liability/asset to employees for OPEB. OPEB is a component of exchange transactions—between an employer and its employees—of salaries and benefits for employee services. OPEB are provided to an employee—on a deferred-payment basis—as part of the total compensation package offered by an employer for employee services each financial period. The obligation to sacrifice resources for OPEB is a present obligation because it was created as a result of employment exchanges that already have occurred.

The net OPEB liability/asset represents the Academy's proportionate share of each OPEB plan's collective actuarial present value of projected benefit payments attributable to past periods of service, net of each OPEB plan's fiduciary net position. The net OPEB liability/asset calculation is dependent on critical long-term variables, including estimated average life expectancies, earnings on investments, cost of living adjustments and others. While these estimates use the best information available, unknowable future events require adjusting these estimates annually.

The Ohio Revised Code limits the Academy's obligation for this liability to annually required payments. The Academy cannot control benefit terms or the manner in which OPEB are financed; however, the Academy does receive the benefit of employees' services in exchange for compensation including OPEB.

GASB 75 assumes the liability is solely the obligation of the employer, because they benefit from employee services. OPEB contributions come from these employers and health care plan enrollees which pay a portion of the health care costs in the form of a monthly premium. The Ohio Revised Code permits, but does not require, the retirement systems to provide healthcare to eligible benefit recipients. Any change to benefits or funding could significantly affect the net OPEB liability/asset. Resulting adjustments to the net OPEB liability/asset would be effective when the changes are legally enforceable. The retirement systems may allocate a portion of the employer contributions to provide for these OPEB benefits.

The proportionate share of each plan's unfunded/funded benefits is presented as a long-term *net OPEB liability* or *net OPEB asset* on the accrual basis of accounting.

***Plan Description – School Employees Retirement System (SERS)***

Health Care Plan Description - The Academy contributes to the SERS Health Care Fund, administered by SERS for non-certificated retirees and their beneficiaries. For GASB 75 purposes, this plan is considered a cost-sharing other postemployment benefit (OPEB) plan. SERS' Health Care Plan provides healthcare benefits to eligible individuals receiving retirement, disability, and survivor benefits, and to their eligible dependents. Members who retire after June 1, 1986, need 10 years of service credit, exclusive of most types of purchased credit, to qualify to participate in SERS' health care coverage. In addition to age and service retirees, disability benefit recipients and beneficiaries who are receiving monthly benefits due to the death of a member or retiree, are eligible for SERS' health care coverage. Most retirees and dependents choosing SERS' health care coverage are over the age of 65 and therefore enrolled in a fully insured Medicare Advantage plan; however, SERS maintains a traditional, self-insured preferred provider organization for its non-Medicare retiree population. For both groups, SERS offers a self-insured prescription drug program. Health care is a benefit that is permitted, not mandated, by statute. The financial report of the Plan is included in the SERS Comprehensive Annual Financial Report which can be obtained on SERS' website at [www.ohsers.org](http://www.ohsers.org) under Employers/Audit Resources.

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NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

Access to health care for retirees and beneficiaries is permitted in accordance with Section 3309 of the Ohio Revised Code. The Health Care Fund was established and is administered in accordance with Internal Revenue Code Section 105(e). SERS' Retirement Board reserves the right to change or discontinue any health plan or program. Active employee members do not contribute to the Health Care Plan. The SERS Retirement Board established the rules for the premiums paid by the retirees for health care coverage for themselves and their dependents or for their surviving beneficiaries. Premiums vary depending on the plan selected, qualified years of service, Medicare eligibility, and retirement status.

Funding Policy - State statute permits SERS to fund the health care benefits through employer contributions. Each year, after the allocation for statutorily required pensions and benefits, the Retirement Board may allocate the remainder of the employer contribution of 14% of covered payroll to the Health Care Fund in accordance with the funding policy. For the fiscal year ended June 30, 2020, SERS did not allocate any employer contributions to post-employment health care. An additional health care surcharge on employers is collected for employees earning less than an actuarially determined minimum compensation amount, prorated if less than a full year of service credit was earned. For fiscal year 2020, this amount was \$19,600. Statutes provide that no employer shall pay a health care surcharge greater than 2% of that employer's SERS-covered payroll; nor may SERS collect in aggregate more than 1.5% of the total statewide SERS-covered payroll for the health care surcharge. For fiscal year 2020, the Academy's surcharge obligation was \$0.

The surcharge added to the allocated portion of the 14% employer contribution rate is the total amount assigned to the Health Care Fund. The Academy's contractually required contribution to SERS was \$0 for fiscal year 2020.

***Plan Description - State Teachers Retirement System (STRS)***

Plan Description – The State Teachers Retirement System of Ohio (STRS) administers a cost-sharing Health Plan administered for eligible retirees who participated in the defined benefit or combined pension plans offered by STRS. Ohio law authorizes STRS to offer this plan. Benefits include hospitalization, physicians' fees, prescription drugs and partial reimbursement of monthly Medicare Part B premiums. Medicare Part B premium reimbursements will be discontinued effective January 1, 2021. The Plan is included in the report of STRS which can be obtained by visiting [www.strsoh.org](http://www.strsoh.org) or by calling (888) 227-7877.

Funding Policy – Ohio Revised Code Chapter 3307 authorizes STRS to offer the Plan and gives the Retirement Board discretionary authority over how much, if any, of the health care costs will be absorbed by STRS. Active employee members do not contribute to the Health Care Plan. Nearly all health care plan enrollees, for the most recent year, pay a portion of the health care costs in the form of a monthly premium. Under Ohio law, funding for post-employment health care may be deducted from employer contributions, currently 14% of covered payroll. For the fiscal year ended June 30, 2020, STRS did not allocate any employer contributions to post-employment health care.

***OPEB Liabilities/Assets, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB***

The net OPEB liability/asset was measured as of June 30, 2019, and the total OPEB liability/asset used to calculate the net OPEB liability/asset was determined by an actuarial valuation as of that date. The Academy's proportion of the net OPEB liability/asset was based on the Academy's share of contributions to the respective retirement systems relative to the contributions of all participating entities.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

Following is information related to the proportionate share and OPEB expense:

|   | <u>SERS</u>         | <u>STRS</u>        | <u>Total</u> |
|---|---------------------|--------------------|--------------|
| Proportion of the net OPEB liability/asset prior measurement date   | 0.00186570%         | 0.01146324%        |              |
| Proportion of the net OPEB liability/asset current measurement date | <u>0.00157130%</u>  | <u>0.01223152%</u> |              |
| Change in proportionate share                                       | <u>-0.00029440%</u> | <u>0.00076828%</u> |              |
| Proportionate share of the net OPEB liability                       | \$ 39,515           | \$ -               | \$ 39,515    |
| Proportionate share of the net OPEB asset                           | \$ -                | \$ (202,583)       | \$ (202,583) |
| OPEB expense  | \$ (28,355)         | \$ (85,693)        | \$ (114,048) |

At June 30, 2020, the Academy reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

|   | <u>SERS</u>     | <u>STRS</u>      | <u>Total</u>     |
|---|-----------------|------------------|------------------|
| <b>Deferred outflows of resources</b>   |                 |                  |                  |
| Differences between expected and actual experience  | \$ 579          | \$ 18,367        | \$ 18,946        |
| Net difference between projected and actual earnings on OPEB plan investments                                     | 95              | -                | 95               |
| Changes of assumptions  | 2,886           | 4,258            | 7,144            |
| Difference between employer contributions and proportionate share of contributions/ change in proportionate share | <u>-</u>        | <u>4,427</u>     | <u>4,427</u>     |
| Total deferred outflows of resources  | <u>\$ 3,560</u> | <u>\$ 27,052</u> | <u>\$ 30,612</u> |

|   | <u>SERS</u>      | <u>STRS</u>       | <u>Total</u>      |
|---|------------------|-------------------|-------------------|
| <b>Deferred inflows of resources</b>  |                  |                   |                   |
| Differences between expected and actual experience  | \$ 8,681         | \$ 10,306         | \$ 18,987         |
| Net difference between projected and actual earnings on OPEB plan investments                                     | -                | 12,724            | 12,724            |
| Changes of assumptions  | 2,215            | 222,109           | 224,324           |
| Difference between employer contributions and proportionate share of contributions/ change in proportionate share | <u>46,055</u>    | <u>100,475</u>    | <u>146,530</u>    |
| Total deferred inflows of resources   | <u>\$ 56,951</u> | <u>\$ 345,614</u> | <u>\$ 402,565</u> |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Fiscal Year Ending June 30: | SERS        | STRS         | Total        |
|-----------------------------|-------------|--------------|--------------|
| 2021                        | \$ (26,231) | \$ (72,026)  | \$ (98,257)  |
| 2022                        | (7,170)     | (72,026)     | (79,196)     |
| 2023                        | (7,145)     | (66,928)     | (74,073)     |
| 2024                        | (7,148)     | (65,140)     | (72,288)     |
| 2025                        | (4,462)     | (43,756)     | (48,218)     |
| Thereafter                  | (1,235)     | 1,314        | 79           |
| Total                       | \$ (53,391) | \$ (318,562) | \$ (371,953) |

***Actuarial Assumptions - SERS***

The total OPEB liability is determined by SERS' actuaries in accordance with GASB Statement No. 74, as part of their annual actuarial valuation for each retirement plan. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts (e.g., salaries, credited service) and assumptions about the probability of occurrence of events far into the future (e.g., mortality, disabilities, retirements, employment terminations). Actuarially determined amounts are subject to continual review and potential modifications, as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employers and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations.

Actuarial calculations reflect a long-term perspective. For a newly hired employee, actuarial calculations will take into account the employee's entire career with the employer and also take into consideration the benefits, if any, paid to the employee after termination of employment until the death of the employee and any applicable contingent annuitant. In many cases, actuarial calculations reflect several decades of service with the employer and the payment of benefits after termination.

Key methods and assumptions used in calculating the total OPEB liability in the latest actuarial valuation date of June 30, 2019 are presented below:

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

|  |  |
|--|--|
| Wage inflation   | 3.00%  |
| Future salary increases, including inflation   | 3.50% to 18.20%  |
| Investment rate of return  | 7.50% net of investments<br>expense, including inflation |
| Municipal bond index rate:   |  |
| Measurement date   | 3.13%  |
| Prior measurement date   | 3.62%  |
| Single equivalent interest rate, net of plan investment expense,<br>including price inflation: |  |
| Measurement date   | 3.22%  |
| Prior measurement date   | 3.70%  |
| Medical trend assumption:  |  |
| Measurement date   |  |
| Medicare   | 5.25 to 4.75%  |
| Pre-Medicare   | 7.00 to 4.75%  |
| Prior measurement date   |  |
| Medicare   | 5.375 to 4.75%   |
| Pre-Medicare   | 7.25 to 4.75%  |

Mortality rates were based on the RP-2014 Blue Collar Mortality Table with fully generational projection and Scale BB, 120% of male rates and 110% of female rates. RP-2000 Disabled Mortality Table with 90% for male rates and 100% for female rates set back five years.

The most recent experience study was completed for the five year period ended June 30, 2015.

The long-term expected rate of return on plan assets is reviewed as part of the actuarial five-year experience study. The most recent study covers fiscal years 2010 through 2015, and was adopted by the Board on April 21, 2016. Several factors are considered in evaluating the long-term rate of return assumption including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return were developed by the investment consultant for each major asset class. These ranges were combined to produce the long-term expected rate of return, 7.50%, by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The capital market assumptions developed by the investment consultant are intended for use over a 10-year horizon and may not be useful in setting the long-term rate of return for funding pension plans which covers a longer timeframe. The assumption is intended to be a long-term assumption and is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years.

The target asset allocation and best estimates of arithmetic real rates of return for each major asset class, as used in the June 30, 2015 five-year experience study, are summarized as follows:



**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

| Asset Class            | Target<br>Allocation | Long-Term Expected<br>Real Rate of Return |
|------------------------|----------------------|---|
| Cash                   | 1.00 %               | 0.50 %                                    |
| US Equity              | 22.50                | 4.75                                      |
| International Equity   | 22.50                | 7.00                                      |
| Fixed Income           | 19.00                | 1.50                                      |
| Private Equity         | 10.00                | 8.00                                      |
| Real Assets            | 15.00                | 5.00                                      |
| Multi-Asset Strategies | 10.00                | 3.00                                      |
| Total                  | <u>100.00 %</u>      |   |

**Discount Rate** - The discount rate used to measure the total OPEB liability at June 30, 2019 was 3.22%. The discount rate used to measure total OPEB liability prior to June 30, 2019 was 3.70%. The projection of cash flows used to determine the discount rate assumed that contributions will be made from members and the System at the state statute contribution rate of 2.00% of projected covered employee payroll each year, which includes a 1.50% payroll surcharge and 0.50% of contributions from the basic benefits plan. Based on these assumptions, the OPEB plan's fiduciary net position was projected to become insufficient to make future benefit payments during the fiscal year ending June 30, 2025. Therefore, the long-term expected rate of return on OPEB plan assets was used to present value the projected benefit payments through the fiscal year ending June 30, 2029 and the Fidelity General Obligation 20-year Municipal Bond Index rate of 3.13%, as of June 30, 2019 (i.e. municipal bond rate), was used to present value the projected benefit payments for the remaining years in the projection. The total present value of projected benefit payments from all years was then used to determine the single rate of return that was used as the discount rate. The projection of future benefit payments for all current plan members was until the benefit payments ran out.

**Sensitivity of the Academy's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate and Changes in the Health Care Cost Trend Rates** - The net OPEB liability is sensitive to changes in the discount rate and the health care cost trend rate. The following table presents the net OPEB liability of SERS, what SERS' net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.22%) and higher (4.22%) than the current discount rate (3.22%). Also shown is what SERS' net OPEB liability would be based on health care cost trend rates that are 1 percentage point lower (6.00% decreasing to 3.75%) and higher (8.00% decreasing to 5.75%) than the current rate.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

|  | 1% Decrease | Current<br>Discount Rate | 1% Increase |
|--|-------------|--------------------------|-------------|
| Academy's proportionate share<br>of the net OPEB liability | \$ 47,964   | \$ 39,515                | \$ 32,797   |

  

|  | 1% Decrease | Current<br>Trend Rate | 1% Increase |
|--|-------------|-----------------------|-------------|
| Academy's proportionate share<br>of the net OPEB liability | \$ 31,659   | \$ 39,515             | \$ 49,937   |

***Actuarial Assumptions - STRS***

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results used in the July 1, 2019, actuarial valuation, compared with July 1, 2018, are presented below:

|                                      | July 1, 2019  |          | July 1, 2018  |          |
|--------------------------------------|---|----------|---|----------|
| Inflation                            | 2.50%   |          | 2.50%   |          |
| Projected salary increases           | 12.50% at age 20 to<br>2.50% at age 65                    |          | 12.50% at age 20 to<br>2.50% at age 65                    |          |
| Investment rate of return            | 7.45%, net of investment<br>expenses, including inflation |          | 7.45%, net of investment<br>expenses, including inflation |          |
| Payroll increases                    | 3.00%   |          | 3.00%   |          |
| Cost-of-living adjustments<br>(COLA) | 0.00%   |          | 0.00%   |          |
| Discounted rate of return            | 7.45%   |          | 7.45%   |          |
| Blended discount rate of return      | N/A   |          | N/A   |          |
| Health care cost trends              |   |          |   |          |
|                                      | Initial   | Ultimate | Initial   | Ultimate |
| Medical                              |   |          |   |          |
| Pre-Medicare                         | 5.87%   | 4.00%    | 6.00%   | 4.00%    |
| Medicare                             | 4.93%   | 4.00%    | 5.00%   | 4.00%    |
| Prescription Drug                    |   |          |   |          |
| Pre-Medicare                         | 7.73%   | 4.00%    | 8.00%   | 4.00%    |
| Medicare                             | 9.62%   | 4.00%    | -5.23%  | 4.00%    |

Projections of benefits include the historical pattern of sharing benefit costs between the employers and retired plan members.

For healthy retirees the mortality rates are based on the RP-2014 Annuitant Mortality Table with 50% of rates through age 69, 70% of rates between ages 70 and 79, 90% of rates between ages 80 and 84, and 100% of rates thereafter, projected forward generationally using mortality improvement scale MP-2016. For disabled retirees, mortality rates are based on the RP-2014 Disabled Mortality Table with 90% of rates for males and 100% of rates for females, projected forward generationally using mortality improvement scale MP-2016.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

Actuarial assumptions used in the June 30, 2019 valuation are based on the results of an actuarial experience study for the period July 1, 2011 through June 30, 2016.

**Assumption Changes Since the Prior Measurement Date** - There were no changes in assumptions since the prior measurement date of June 30, 2018.

**Benefit Term Changes Since the Prior Measurement Date** - There was no change to the claims costs process. Claim curves were trended to the fiscal year ending June 30, 2020 to reflect the current price renewals. The non-Medicare subsidy percentage was increased effective January 1, 2020 from 1.944% to 1.984% per year of service. The non-Medicare frozen subsidy base premium was increased effective January 1, 2020. The Medicare subsidy percentages were adjusted effective January 1, 2021 to 2.1% for the Medicare plan. The Medicare Part B monthly reimbursement elimination date was postponed to January 1, 2021.

STRS' investment consultant develops an estimate range for the investment return assumption based on the target allocation adopted by the Retirement Board. The target allocation and long-term expected rate of return for each major asset class are summarized as follows:

| Asset Class          | Target<br>Allocation* | Long-Term Expected<br>Real Rate of Return ** |
|----------------------|-----------------------|--|
| Domestic Equity      | 28.00 %               | 7.35 %                                       |
| International Equity | 23.00                 | 7.55   |
| Alternatives         | 17.00                 | 7.09   |
| Fixed Income         | 21.00                 | 3.00   |
| Real Estate          | 10.00                 | 6.00   |
| Liquidity Reserves   | 1.00                  | 2.25   |
| Total                | <u>100.00 %</u>       |  |

\* Target weights will be phased in over a 24-month period concluding on July 1, 2019.

\*\*10-Year geometric nominal returns, which include the real rate of return and inflation of 2.25% and does not include investment expenses. Over a 30-year period, STRS' investment consultant indicates that the above target allocations should generate a return above the actuarial rate of return, without net value added by management.

**Discount Rate** - The discount rate used to measure the total OPEB asset was 7.45% as of June 30, 2019. The projection of cash flows used to determine the discount rate assumes STRS Ohio continues to allocate no employer contributions to the health care fund. Based on these assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members. Therefore, the long-term expected rate of return on health care plan investments of 7.45% was used to measure the total OPEB asset as of June 30, 2019.

**Sensitivity of the Academy's Proportionate Share of the Net OPEB Asset to Changes in the Discount and Health Care Cost Trend Rate** - The following table represents the net OPEB asset as of June 30, 2019, calculated using the current period discount rate assumption of 7.45%, as well as what the net OPEB asset would be if it were calculated using a discount rate that is one percentage point lower (6.45%) or one percentage point higher (8.45%) than the current assumption. Also shown is the net OPEB asset as if it were calculated using health care cost trend rates that are one percentage point lower or one percentage point higher than the current health care cost trend rates.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 7 - DEFINED BENEFIT OPEB PLANS - (Continued)**

|  | 1% Decrease | Current<br>Discount Rate | 1% Increase |
|--|-------------|--------------------------|-------------|
| Academy's proportionate share<br>of the net OPEB asset | \$ 172,865  | \$ 202,583               | \$ 227,570  |
|  |             |                          |             |
|  | 1% Decrease | Current<br>Trend Rate    | 1% Increase |
| Academy's proportionate share<br>of the net OPEB asset | \$ 229,720  | \$ 202,583               | \$ 169,347  |

**NOTE 8 - RISK MANAGEMENT**

The Academy is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. As part of its management agreement with Performance Academies, Inc., Performance Academies, Inc. has contracted with an insurance company for property and general liability insurance pursuant to the Management Agreement. There was no significant reduction in insurance coverage from the prior year and claims have not exceeded insurance coverage over the past three years.

**NOTE 9 - PURCHASED SERVICES**

For the period ended June 30, 2010, purchased service expenses represent management services rendered by Performance Academies, Inc. and STRS and SERS expenses made by the Academy on behalf of Performance Academies, Inc.

|                              |              |
|------------------------------|--------------|
| Purchased Services Agreement | \$ 61,362    |
| SERS and STRS Expenses       | 3,621,463    |
| Total Purchased Services     | \$ 3,682,825 |

**NOTE 10 - SPONSOR CONTRACT**

The Academy entered into a four-year contract commencing on March 10, 2006 and continuing through June 30, 2010 with St. Aloysius Orphanage (the "Sponsor") for its establishment. On June 28, 2010, the contract was renewed commencing on July 1, 2010 and ending on June 30, 2011. On June 30, 2011, the contract was renewed for a four year period commencing on July 1, 2011 and ending on June 30, 2015. The charter expired on October 21, 2014 upon non-renewal by the Sponsor. The Governing Board appealed the non-renewal and the non-renewal was overturned on November 25, 2014, provided the Governing Board contract with a new management company for fiscal year 2016. The charter was renewed with the Sponsor for a three year period commencing on July 1, 2015 through June 30, 2018 and renewed again for a one year period commencing on July 1, 2018 through June 30, 2019. The agreement with the Sponsor was renewed again for the period July 1, 2019 through June 30, 2022. The Sponsor shall carry out the responsibilities established by law, including:

- Monitor the Academy's compliance with the Contract with the Sponsor and the laws applicable to the Academy.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 10 - SPONSOR CONTRACT - (Continued)**

- Monitor and evaluate the academic and fiscal performance and the organization of the Academy on at least an annual basis.
- Provide reasonable technical assistance to the Academy.
- As permitted by law, intervene in the Academy's operation to correct problems in the Academy's overall performance, declare the Academy to be on probationary status pursuant to Ohio Revised Code Section 3314.073, suspend operation of the Academy pursuant to Ohio Revised Code Section 3314.072, or terminate or non renew this contract pursuant to Ohio Revised Code Section 3314.07, as determined necessary by the Sponsor.
- Establish and/or require a plan of action to be undertaken if the Academy experiences financial difficulties or losses before the end of the school year.

**NOTE 11 - AGREEMENT WITH PERFORMANCE ACADEMIES, INC.**

On July 1, 2015, the Academy contracted with Performance Academies, Inc., to provide educational programs that offer educational excellence and innovation based upon the Academy's unique school design, comprehensive educational program, and sound school and business principles and management methodologies. This contract remains in effect as long as the Academy continues to renew the contract and has entered into or is continuing to operate under any chartering school contract. Under the contract Performance Academies, Inc. is responsible for providing educational and management services and products, human resources administration, including school personnel and business management, curricula, programs, contract administration and technology. Significant provisions of the contract are as follows:

**A. Financial Provisions**

Management Consulting and Operation Fee

The Academy pays Performance Academies, Inc. all state and federal per pupil allocations, transportation, technology or other operational funds, including private donations, endowments, or grants applied for on behalf of the Academy, except for two percent of the base state per pupil allocation. This two percent is to be retained by the Academy as a Board Reserve to be used by June 30 of each year for the Academy's benefit. The amount paid to Performance Academies, Inc. by the Academy is reflected in the Statement of Revenues, Expenses, and Changes in Net Position as Purchased Services - Management Fees operating expense.

The Academy's Financial Responsibility

The Academy uses the Board Reserve to pay Board members' compensation, expenses for fund raising and grant writing accomplished by the Academy, and other expenses for the benefit of the Academy at the Board's discretion. The actual transactions related to these expenditures are performed by Performance Academies, Inc. under the Academy's direction.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 11 - AGREEMENT WITH PERFORMANCE ACADEMIES, INC. - (Continued)**

Performance Academies, Inc. Financial Responsibilities

Performance Academies, Inc. is responsible for the payment of all wages, compensation and expenses of Performance Academies, Inc. or the Academy including the Superintendent, Treasurer, assistants, administrators, clerical staff, and teachers. Performance Academies, Inc. is also responsible for janitorial services, worker's compensation, other insurance, necessary comprehensive or premises liability insurance, and attorney fees. Performance Academies, Inc. pays their own office expenses and supplies; leases for equipment and the Academy offices or facilities; and travel, lodging and other expenses incurred pursuant to services rendered by Performance Academies, Inc.

Financial Reporting by Performance Academies, Inc.

Performance Academies, Inc. shall provide the Academy's Board with a proposed and projected annual budget prior to opening each fiscal year; statements of all revenues received with respect to the Academy, and statements of all direct expenditures for services rendered to or on behalf of the Academy. Performance Academies, Inc. also provides consultation on annual audits in compliance with state law and regulations showing the manner in which funds are spent for the Academy. Performance Academies, Inc. reports on Academy operations and finances on a quarterly basis and other information on a reasonably requested basis to enable the Board to monitor the performance of the Academy; and a reasonable opportunity to inspect, examine, audit and otherwise review the books, records, accounts, ledgers and other financial documents of Performance Academies, Inc. to the extent that they relate to or otherwise pertain to activities of the Academy.

Financial Reporting by the Academy

The Academy shall provide Performance Academies, Inc. with statements of all funds received by the Academy from grants applied for by the Academy, donations or endowments and statements of all expenditures and investments made with such funds, as well as with the Board Reserve funds.

**B. Personnel**

Performance Academies, Inc. selects and hires all teaching staff, administrative or other staff. They also evaluate, assign, discipline and transfer personnel. Performance Academies, Inc. also selects the Academy's Superintendent and establishes employment terms. During the first two years of operation, the Superintendent shall be a representative of Performance Academies, Inc. Performance Academies, Inc. determines the number of teachers needed for the operation of the Academy and selects and hires all teachers. The personnel who perform services at the Academy are employees or subcontractors or service providers of Performance Academies, Inc. and are paid by Performance Academies, Inc.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 11 - AGREEMENT WITH PERFORMANCE ACADEMIES, INC. - (Continued)**

**C. Agreement Termination**

Termination by the Academy

The Academy may terminate the Contract after prior written notice to Performance Academies, Inc. if the Academy ceases to be approved by the Ohio Department of Education as an Ohio Community School and the Academy or Performance Academies, Inc. cannot secure another sponsor; upon sixty days prior written notice in the event that Performance Academies, Inc. be guilty of a felony or fraud, gross negligence, or other act of willful or gross misconduct in the rendering of services under the Agreement, or in the event that Performance Academies, Inc. fails to remedy a material breach of its duties or obligation within six months after written notice of the breach is provided to Performance Academies, Inc. by the Academy, if Performance Academies, Inc. has failed to cure such breach during the first three months of the notice period.

Termination by Performance Academies, Inc.

Performance Academies, Inc. may terminate the Contract in the event the Academy materially breaches the Agreement and the Academy fails to remedy such a breach within ninety days of its receipt of written notice of such breach from Performance Academies, Inc.

**NOTE 12 - LONG-TERM OBLIGATIONS**

The Academy's long-term obligations during the year consist of the following:

|                              | Balance<br><u>June 30, 2019</u> | <u>Additions</u>  | <u>Reductions</u>  | Balance<br><u>June 30, 2020</u> | Due in<br><u>One Year</u> |
|------------------------------|---------------------------------|-------------------|--------------------|---------------------------------|---------------------------|
| <u>Long-term liabilities</u> |                                 |                   |                    |                                 |                           |
| Net pension liability        | \$ 2,638,649                    | \$ 184,418        | \$ (14,452)        | \$ 2,808,615                    | \$ -                      |
| Net OPEB liability           | <u>51,760</u>                   | <u>-</u>          | <u>(12,245)</u>    | <u>39,515</u>                   | <u>-</u>                  |
| Total long-term liability    | <u>\$ 2,690,409</u>             | <u>\$ 184,418</u> | <u>\$ (26,697)</u> | <u>\$ 2,848,130</u>             | <u>\$ -</u>               |

Net Pension Liability: See Note 6 for information on the Academy's net pension liability.

Net OPEB Liability: See Note 7 for information on the Academy's net OPEB liability.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 13- MANAGEMENT COMPANY EXPENSES**

For the fiscal year ended June 30, 2020, Performance Academies, Inc. incurred the following expenses on behalf of the Academy:

|                                     |                     |
|-------------------------------------|---------------------|
| Direct Expenses:                    |                     |
| Salaries & Wages                    |                     |
| Regular Instruction                 | \$ 648,795          |
| Special Instruction                 | 224,252             |
| Other Instruction                   | 107,845             |
| Support Services                    | 368,972             |
| Employees' Benefits                 |                     |
| Regular Instruction                 | 215,564             |
| Special Instruction                 | 66,105              |
| Other Instruction                   | 26,224              |
| Support Services                    | 80,121              |
| Professional and Technical Services |                     |
| Regular Instruction                 | 12,991              |
| Special Instruction                 | 47,855              |
| Other Instruction                   | 353                 |
| Support Services                    | 395,226             |
| Noninstructional Activities         | 182,340             |
| Property Services                   |                     |
| Support Services                    | 278,740             |
| Noninstructional Activities         | 720,172             |
| Utilities                           | 90,645              |
| Transportation                      |                     |
| Other Instruction                   | 11,126              |
| Support Services                    | 52,195              |
| Other Purchased Services            | 20,369              |
| Supplies                            |                     |
| Regular Instruction                 | 70,569              |
| Other Instruction                   | 2,919               |
| Support Services                    | 19,603              |
| Other Direct Costs                  | <u>31,856</u>       |
| Total Expenses                      | <u>\$ 3,674,837</u> |

Overhead charges of \$542,790 included in direct costs are assigned to the Academy based on a percentage of FTE students per School. These charges represent the indirect cost of services in the operation of the Academy. Such services include but are not limited to, facilities management, equipment, operational support services, management and management consulting, board relations, human resources, management, training and orientation financial reporting and compliance, purchasing and procurement, education services, technology support and marketing communications. In addition, the Academy received \$585,201 in private contributions from Performance Academies used for payment of direct expenses.



**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 14 - CONTINGENCIES**

**A. Grants**

The Academy received financial assistance from Federal and State agencies in the form of grants. The expenditure of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the Academy at June 30, 2020.

**B. State Foundation Funding**

School foundation funding is based on the annualized full-time equivalent (FTE) enrollment of each student. However, there is an important nexus between attendance and enrollment for Foundation funding purposes. Community schools must provide documentation that clearly demonstrates students have participated in learning opportunities. The Ohio Department of Education (ODE) is legislatively required to adjust/reconcile funding as enrollment information is updated by schools throughout the State, which can extend past the fiscal year end.

Under Ohio Rev. Code Section 3314.08, ODE may also perform a FTE Review subsequent to the fiscal year end that may result in an additional adjustment to the enrollment information as well as claw backs of Foundation funding due to a lack of evidence to support student participation and other matters of noncompliance. ODE performed such a review on the Academy for fiscal year 2020.

As of the date of this report, additional ODE adjustments for fiscal year 2020 are finalized, however they were not material to the financial statements and did not result in additional adjustments.

**C. Litigation**

The Academy is not involved in any litigation that, in the opinion of management, would have a material effect on the financial statements.

**NOTE 15 - FEDERAL TAX STATUS**

The Academy was approved under § 501(c)(3) of the Internal Revenue Code as a tax exempt organization on June 25, 2009. Management is not aware of any course of action or series of events that might adversely affect the Academy's tax exempt status.

**NOTE 16 - MANAGEMENT PLAN**

The Academy had a positive \$147,162 change in net position and a deficit net position of \$3,073,818 at June 30, 2020. As further discussed in Note 12 the Academy reported a long-term obligation payable of \$2,818,130 at June 30, 2020. The net pension liability, net OPEB liability and related deferred outflows of resources and deferred inflows of resources are required to be reported in accordance with GASB Statements No. 68, 71 and 75, as described in Note 6 and 7. Management intends to continue to increase Academy enrollment and improve operating efficiencies.

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

**NOTE 16 - MANAGEMENT PLAN - (Continued)**

On November 19, 2019, the Academy was issued a probation notice through the Ohio Department of Education. The Academy is at risk for closure based on Ohio Revised Code Section 3314.35 and the 2020-2021 report card. However, the State of Ohio enacted House Bill 197 related to the coronavirus pandemic and the Ohio Department of Education will not produce report cards for the 2020-2021 school year. The impact of this is uncertain.

**NOTE 17- COVID-19**

The United States and the State of Ohio declared a state of emergency in March 2020 due to the COVID-19 pandemic. The financial impact of COVID-19 and the ensuing emergency measures will impact subsequent periods of the Academy. The investments of the pension and other employee benefit plans are subject to increased market volatility, which could result in a significant decline in fair value, consistent with the general decline in financial markets. However, because the values of individual investments fluctuate with market conditions, the amount of losses that will be recognized in subsequent periods, if any, cannot be determined. In addition, the impact on the Academy's future operating costs, revenues, and any recovery from emergency funding, either federal or state, cannot be estimated.

REQUIRED SUPPLEMENTARY INFORMATION

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF THE ACADEMY'S PROPORTIONATE SHARE OF  
THE NET PENSION LIABILITY  
SCHOOL EMPLOYEES RETIREMENT SYSTEM (SERS) OF OHIO

LAST SEVEN FISCAL YEARS

|   | <u>2020</u> | <u>2019</u> | <u>2018</u> | <u>2017</u> |
|---|-------------|-------------|-------------|-------------|
| Academy's proportion of the net pension liability   | 0.00173300% | 0.00206280% | 0.00282930% | 0.00554480% |
| Academy's proportionate share of the net pension liability  | \$ 103,688  | \$ 118,140  | \$ 169,044  | \$ 405,828  |
| Academy's covered payroll   | \$ 59,185   | \$ 69,237   | \$ 92,093   | \$ 172,200  |
| Academy's proportionate share of the net pension liability as a percentage of its covered payroll | 175.19%     | 170.63%     | 183.56%     | 235.67%     |
| Plan fiduciary net position as a percentage of the total pension liability                        | 70.85%      | 71.36%      | 69.50%      | 62.98%      |

Note: Information prior to 2014 was unavailable. Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

Amounts presented for each fiscal year were determined as of the Academy's measurement date which is the prior year-end.

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

| <u>2016</u> | <u>2015</u> | <u>2014</u> |
|-------------|-------------|-------------|
| 0.01046590% | 0.01132200% | 0.01132200% |
| \$ 597,194  | \$ 573,000  | \$ 673,283  |
| \$ 315,076  | \$ 329,004  | \$ 479,718  |
| 189.54%     | 174.16%     | 140.35%     |
| 69.16%      | 71.70%      | 65.52%      |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF THE ACADEMY'S PROPORTIONATE SHARE OF  
THE NET PENSION LIABILITY  
STATE TEACHERS RETIREMENT SYSTEM (STRS) OF OHIO

LAST SEVEN FISCAL YEARS

|   | <u>2020</u>  | <u>2019</u>  | <u>2018</u>  | <u>2017</u>  |
|---|--------------|--------------|--------------|--------------|
| Academy's proportion of the net pension liability   | 0.01223152%  | 0.01146324%  | 0.01211606%  | 0.01476948%  |
| Academy's proportionate share of the net pension liability  | \$ 2,704,927 | \$ 2,520,509 | \$ 2,878,196 | \$ 4,943,790 |
| Academy's covered payroll   | \$ 1,436,029 | \$ 1,303,179 | \$ 1,332,014 | \$ 1,554,036 |
| Academy's proportionate share of the net pension liability as a percentage of its covered payroll | 188.36%      | 193.41%      | 216.08%      | 318.13%      |
| Plan fiduciary net position as a percentage of the total pension liability                        | 77.40%       | 77.31%       | 75.30%       | 66.80%       |

Note: Information prior to 2014 was unavailable. Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

Amounts presented for each fiscal year were determined as of the Academy's measurement date which is the prior year-end.

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

| <u>2016</u>  | <u>2015</u>  | <u>2014</u>  |
|--------------|--------------|--------------|
| 0.01636268%  | 0.01448510%  | 0.01448510%  |
| \$ 4,522,166 | \$ 3,523,278 | \$ 4,196,905 |
| \$ 1,553,636 | \$ 1,479,977 | \$ 1,635,385 |
| 291.07%      | 238.06%      | 256.63%      |
| 72.10%       | 74.70%       | 69.30%       |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF ACADEMY PENSION CONTRIBUTIONS  
SCHOOL EMPLOYEES RETIREMENT SYSTEM (SERS) OF OHIO

|  | LAST TEN FISCAL YEARS |                |                |                 |
|--|-----------------------|----------------|----------------|-----------------|
|  | <u>2020</u>           | <u>2019</u>    | <u>2018</u>    | <u>2017</u>     |
| Contractually required contribution                                  | \$ 9,003              | \$ 7,990       | \$ 9,347       | \$ 12,893       |
| Contributions in relation to the contractually required contribution | <u>(9,003)</u>        | <u>(7,990)</u> | <u>(9,347)</u> | <u>(12,893)</u> |
| Contribution deficiency (excess)                                     | <u>\$ -</u>           | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ -</u>     |
| Academy's covered payroll  | \$ 64,307             | \$ 59,185      | \$ 69,237      | \$ 92,093       |
| Contributions as a percentage of covered payroll                     | 14.00%                | 13.50%         | 13.50%         | 14.00%          |

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION



| <u>2016</u>     | <u>2015</u>     | <u>2014</u>     | <u>2013</u>     | <u>2012</u>     | <u>2011</u>      |
|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| \$ 24,108       | \$ 41,527       | \$ 45,600       | \$ 66,393       | \$ 98,151       | \$ 132,728       |
| <u>(24,108)</u> | <u>(41,527)</u> | <u>(45,600)</u> | <u>(66,393)</u> | <u>(98,151)</u> | <u>(132,728)</u> |
| <u>\$ -</u>     | <u>\$ -</u>     | <u>\$ -</u>     | <u>\$ -</u>     | <u>\$ -</u>     | <u>\$ -</u>      |
| \$ 172,200      | \$ 315,076      | \$ 329,004      | \$ 479,718      | \$ 729,747      | \$ 1,055,911     |
| 14.00%          | 13.18%          | 13.86%          | 13.84%          | 13.45%          | 12.57%           |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF ACADEMY PENSION CONTRIBUTIONS  
STATE TEACHERS RETIREMENT SYSTEM (STRS) OF OHIO

|  | LAST TEN FISCAL YEARS |                  |                  |                  |
|--|-----------------------|------------------|------------------|------------------|
|  | <u>2020</u>           | <u>2019</u>      | <u>2018</u>      | <u>2017</u>      |
| Contractually required contribution                                  | \$ 157,368            | \$ 201,044       | \$ 182,445       | \$ 186,482       |
| Contributions in relation to the contractually required contribution | <u>(157,368)</u>      | <u>(201,044)</u> | <u>(182,445)</u> | <u>(186,482)</u> |
| Contribution deficiency (excess)                                     | <u>\$ -</u>           | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      |
| Academy's covered payroll  | \$ 1,124,057          | \$ 1,436,029     | \$ 1,303,179     | \$ 1,332,014     |
| Contributions as a percentage of covered payroll                     | 14.00%                | 14.00%           | 14.00%           | 14.00%           |

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

| <u>2016</u>      | <u>2015</u>      | <u>2014</u>      | <u>2013</u>      | <u>2012</u>      | <u>2011</u>      |
|------------------|------------------|------------------|------------------|------------------|------------------|
| \$ 217,565       | \$ 217,509       | \$ 192,397       | \$ 212,600       | \$ 203,285       | \$ 255,272       |
| <u>(217,565)</u> | <u>(217,509)</u> | <u>(192,397)</u> | <u>(212,600)</u> | <u>(203,285)</u> | <u>(255,272)</u> |
| <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      |
| \$ 1,554,036     | \$ 1,553,636     | \$ 1,479,977     | \$ 1,635,385     | \$ 1,563,731     | \$ 1,963,631     |
| 14.00%           | 14.00%           | 13.00%           | 13.00%           | 13.00%           | 13.00%           |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF THE ACADEMY'S PROPORTIONATE SHARE OF  
THE NET OPEB LIABILITY

SCHOOL EMPLOYEES RETIREMENT SYSTEM (SERS) OF OHIO

LAST FOUR FISCAL YEARS

|  | <u>2020</u> | <u>2019</u> | <u>2018</u> | <u>2017</u> |
|--|-------------|-------------|-------------|-------------|
| Academy's proportion of the net OPEB liability   | 0.00157130% | 0.00186570% | 0.00279270% | 0.00588667% |
| Academy's proportionate share of the net OPEB liability  | \$ 39,515   | \$ 51,760   | \$ 74,949   | \$ 167,792  |
| Academy's covered payroll  | \$ 59,185   | \$ 69,237   | \$ 92,093   | \$ 172,200  |
| Academy's proportionate share of the net OPEB liability as a percentage of its covered payroll | 66.77%      | 74.76%      | 81.38%      | 97.44%      |
| Plan fiduciary net position as a percentage of the total OPEB liability                        | 15.57%      | 13.57%      | 12.46%      | 11.49%      |

Note: Information prior to 2017 was unavailable. Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

Amounts presented for each fiscal year were determined as of the Academy's measurement date which is the prior year-end.

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF THE ACADEMY'S PROPORTIONATE SHARE OF  
THE NET OPEB LIABILITY/ASSET  
STATE TEACHERS RETIREMENT SYSTEM (STRS) OF OHIO

LAST FOUR FISCAL YEARS

|  | <u>2020</u>  | <u>2019</u>  | <u>2018</u>  | <u>2017</u>  |
|--|--------------|--------------|--------------|--------------|
| Academy's proportion of the net OPEB liability/asset   | 0.01223152%  | 0.01146324%  | 0.01211606%  | 0.01476948%  |
| Academy's proportionate share of the net OPEB liability/(asset)                                      | \$ (202,583) | \$ (184,203) | \$ 472,724   | \$ 789,876   |
| Academy's covered payroll  | \$ 1,436,029 | \$ 1,303,179 | \$ 1,332,014 | \$ 1,554,036 |
| Academy's proportionate share of the net OPEB liability/asset as a percentage of its covered payroll | 14.11%       | 14.13%       | 35.49%       | 50.83%       |
| Plan fiduciary net position as a percentage of the total OPEB liability/asset                        | 174.70%      | 176.00%      | 47.10%       | 37.33%       |

Note: Information prior to 2017 was unavailable. Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

Amounts presented for each fiscal year were determined as of the Academy's measurement date which is the prior year-end.

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF ACADEMY OPEB CONTRIBUTIONS  
SCHOOL EMPLOYEES RETIREMENT SYSTEM (SERS) OF OHIO

|  | LAST TEN FISCAL YEARS |              |              |                |
|--|-----------------------|--------------|--------------|----------------|
|  | <u>2020</u>           | <u>2019</u>  | <u>2018</u>  | <u>2017</u>    |
| Contractually required contribution                                  | \$ -                  | \$ 296       | \$ 346       | \$ 1,160       |
| Contributions in relation to the contractually required contribution | <u>-</u>              | <u>(296)</u> | <u>(346)</u> | <u>(1,160)</u> |
| Contribution deficiency (excess)                                     | <u>\$ -</u>           | <u>\$ -</u>  | <u>\$ -</u>  | <u>\$ -</u>    |
| Academy's covered payroll  | \$ 64,307             | \$ 59,185    | \$ 69,237    | \$ 92,093      |
| Contributions as a percentage of covered payroll                     | 0.00%                 | 0.50%        | 0.50%        | 1.26%          |

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

| <u>2016</u>  | <u>2015</u>    | <u>2014</u>  | <u>2013</u>  | <u>2012</u>    | <u>2011</u>     |
|--------------|----------------|--------------|--------------|----------------|-----------------|
| \$ 422       | \$ 6,955       | \$ 973       | \$ 768       | \$ 4,014       | \$ 15,100       |
| <u>(422)</u> | <u>(6,955)</u> | <u>(973)</u> | <u>(768)</u> | <u>(4,014)</u> | <u>(15,100)</u> |
| <u>\$ -</u>  | <u>\$ -</u>    | <u>\$ -</u>  | <u>\$ -</u>  | <u>\$ -</u>    | <u>\$ -</u>     |
| \$ 172,200   | \$ 315,076     | \$ 329,004   | \$ 479,718   | \$ 729,747     | \$ 1,055,911    |
| 0.25%        | 2.21%          | 0.30%        | 0.16%        | 0.55%          | 1.43%           |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF ACADEMY OPEB CONTRIBUTIONS  
STATE TEACHERS RETIREMENT SYSTEM (STRS) OF OHIO

|  | LAST TEN FISCAL YEARS |              |              |              |
|--|-----------------------|--------------|--------------|--------------|
|  | <u>2020</u>           | <u>2019</u>  | <u>2018</u>  | <u>2017</u>  |
| Contractually required contribution                                  | \$ -                  | \$ -         | \$ -         | \$ -         |
| Contributions in relation to the contractually required contribution | <u>-</u>              | <u>-</u>     | <u>-</u>     | <u>-</u>     |
| Contribution deficiency (excess)                                     | <u>\$ -</u>           | <u>\$ -</u>  | <u>\$ -</u>  | <u>\$ -</u>  |
| Academy's covered payroll  | \$ 1,124,057          | \$ 1,436,029 | \$ 1,303,179 | \$ 1,332,014 |
| Contributions as a percentage of covered payroll                     | 0.00%                 | 0.00%        | 0.00%        | 0.00%        |

SEE ACCOMPANYING NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION



| <u>2016</u>  | <u>2015</u>  | <u>2014</u>  | <u>2013</u>  | <u>2012</u>  | <u>2011</u>  |
|--------------|--------------|--------------|--------------|--------------|--------------|
| \$ -         | \$ -         | \$ 16,671    | \$ 16,354    | \$ 15,637    | \$ 8,025     |
| -            | -            | (16,671)     | (16,354)     | (15,637)     | (8,025)      |
| <u>\$ -</u>  | <u>\$ -</u>  | <u>\$ -</u>  | <u>\$ -</u>  | <u>\$ -</u>  | <u>\$ -</u>  |
| \$ 1,554,036 | \$ 1,553,636 | \$ 1,479,977 | \$ 1,635,385 | \$ 1,563,731 | \$ 1,963,631 |
| 0.00%        | 0.00%        | 1.00%        | 1.00%        | 1.00%        | 1.00%        |

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

PENSION

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*SCHOOL EMPLOYEES RETIREMENT SYSTEM (SERS) OF OHIO*

Changes in benefit terms: There were no changes in benefit terms from the amounts reported for fiscal years 2014-2017. For fiscal year 2018, SERS changed from a fixed 3% annual increase to a Cost of Living Adjustment (COLA) based on the changes in the Consumer Price Index (CPI-W), with a cap of 2.5% and a floor of 0%. There were no changes in benefit terms from the amounts previously reported for fiscal years 2019-2020.

Changes in assumptions: There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for fiscal years 2014-2016. For fiscal year 2017, the following changes of assumptions affected the total pension liability since the prior measurement date: (a) the assumed rate of inflation was reduced from 3.25% to 3.00%, (b) payroll growth assumption was reduced from 4.00% to 3.50%, (c) assumed real wage growth was reduced from 0.75% to 0.50%, (d) Rates of withdrawal, retirement and disability were updated to reflect recent experience, (e) mortality among active members was updated to RP-2014 Blue Collar Mortality Table with fully generational projection and a five year age set-back for both males and females, (f) mortality among service retired members, and beneficiaries was updated to the following RP-2014 Blue Collar Mortality Table with fully generational projection with Scale BB, 120% of male rates, and 110% of female rates, (g) mortality among disabled members was updated to RP-2000 Disabled Mortality Table, 90% for male rates and 100% for female rates, set back five years is used for the period after disability retirement and (h) the discount rate was reduced from 7.75% to 7.50%. There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for fiscal years 2018-2020.

*STATE TEACHERS RETIREMENT SYSTEM (STRS) OF OHIO*

Changes in benefit terms: There were no changes in benefit terms from the amounts reported for fiscal years 2014-2017. For fiscal year 2018, STRS decreased the Cost of Living Adjustment (COLA) to zero. There were no changes in benefit terms from amounts previously reported for fiscal years 2019-2020.

Changes in assumptions: There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for fiscal years 2014-2017. For fiscal year 2018, the following changes of assumption affected the total pension liability since the prior measurement date: (a) the long term expected rate of return was reduced from 7.75% to 7.45%, (b) the inflation assumption was lowered from 2.75% to 2.50%, (c) the payroll growth assumption was lowered to 3.00%, (d) total salary increases rate was lowered by decreasing the merit component of the individual salary increases, in addition to a decrease of 0.25% due to lower inflation (e) the healthy and disabled mortality assumptions were updated to the RP-2014 mortality tables with generational improvement scale MP-2016 and (f) rates of retirement, termination and disability were modified to better reflect anticipated future experience. There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for fiscal year 2020.

(Continued)

**HARVARD AVENUE PERFORMANCE ACADEMY  
CUYAHOGA COUNTY, OHIO**

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION (CONTINUED)  
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

OTHER POSTEMPLOYMENT BENEFITS (OPEB)

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*SCHOOL EMPLOYEES RETIREMENT SYSTEM (SERS) OF OHIO*

Changes in benefit terms: There were no changes in benefit terms from the amounts previously reported for fiscal years 2017-2020.

Changes in assumptions: There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for fiscal year 2017. For fiscal year 2018, the following changes of assumptions affected the total OPEB liability since the prior measurement date: (a) assumed rate of inflation was reduced from 3.25% to 3.00%, (b) payroll growth assumption was reduced from 4.00% to 3.50%, (c) assumed real wage growth was reduced from 0.75% to 0.50%, (d) rates of withdrawal, retirement, and disability were updated to reflect recent experience, (e) mortality among active members was updated to the following: RP-2014 Blue Collar Mortality Table with fully generational projection and a five-year age set-back for both males and females, (f) mortality among service retired members, and beneficiaries was updated to the following: RP-2014 Blue Collar Mortality Table with fully generational projection with Scale BB, 120% of male rates, and 110% of female rates, (g) mortality among disabled members was updated to the following: RP-2000 Disabled Mortality Table, 90% for male rates and 100% for female rates, set back five years is used for the period after disability retirement, (h) the municipal bond index rate increased from 2.92% to 3.56% and (i) the single equivalent interest rate, net of plan investment expense, including price inflation increased from 2.98% to 3.63%. For fiscal year 2019, the following changes of assumptions affected the total OPEB liability since the prior measurement date: (a) the discount rate increased from 3.63% to 3.70%, (b) the health care cost trend rates for Medicare were changed from a range of 5.50%-5.00% to a range of 5.375%-4.75% and Pre-Medicare were changed from a range of 7.50%-5.00% to a range of 7.25%-4.75%, (c) the municipal bond index rate increased from 3.56% to 3.62% and (d) the single equivalent interest rate, net of plan investment expense, including price inflation increased from 3.63% to 3.70%. For fiscal year 2020, the following changes of assumptions affected the total OPEB liability since the prior measurement date: (a) the discount rate decreased from 3.70% to 3.22%, (b) the health care cost trend rates for Medicare were changed from a range of 5.375%-4.75% to a range of 5.25%-4.75% and Pre-Medicare were changed from a range of 7.25%-4.75% to a range of 7.00%-4.75%, (c) the municipal bond index rate decreased from 3.62% to 3.13% and (d) the single equivalent interest rate, net of plan investment expense, including price inflation decreased from 3.70% to 3.22%.

*STATE TEACHERS RETIREMENT SYSTEM (STRS) OF OHIO*

Changes in benefit terms: There were no changes in benefit terms from the amounts previously reported for fiscal year 2017. For fiscal year 2018, STRS reduced the subsidy multiplier for non-Medicare benefit recipients from 2.1% to 1.9% per year of service. Medicare Part B premium reimbursements were discontinued for certain survivors and beneficiaries and all remaining Medicare Part B premium reimbursements will be discontinued beginning January 2019. For fiscal year 2019, STRS increased the subsidy multiplier for non-Medicare benefit recipients from 1.9% to 1.944% per year of service effective January 1, 2019. The non-Medicare frozen subsidy base premium was increased January 1, 2019 and all remaining Medicare Part B premium reimbursements will be discontinued beginning January 1, 2020. For fiscal year 2020, STRS increase the subsidy percentage from 1.944% to 1.984% effective January 1, 2020. The Medicare subsidy percentages were adjusted effective January 1, 2021 to 2.1% for the Medicare plan. The Medicare Part B monthly reimbursement elimination date was postponed to January 1, 2021.

Changes in assumptions: There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for fiscal year 2017. For fiscal year 2018, the following changes of assumption affected the total OPEB liability since the prior measurement date: (a) the discount rate was increased from 3.26% to 4.13% based on the methodology defined under GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans (OPEB), (b) the long term expected rate of return was reduced from 7.75% to 7.45%, (c) valuation year per capita health care costs were updated, and the salary scale was modified, (d) the percentage of future retirees electing each option was updated based on current data and the percentage of future disabled retirees and terminated vested participants electing health coverage were decreased and (e) the assumed mortality, disability, retirement, withdrawal and future health care cost trend rates were modified along with the portion of rebated prescription drug costs. For fiscal year 2019, the following changes of assumptions affected the total OPEB liability/asset since the prior measurement date: (a) the discount rate was increased from the blended rate of 4.13% to the long-term expected rate of return of 7.45% based on the methodology defined under GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans (OPEB) and (b) decrease in health care cost trend rates from 6.00%-11.00% initial; 4.50% ultimate down to Medical Pre-Medicare 6.00% and Medicare 5.00% initial; 4.00% ultimate and Prescription Drug Pre-Medicare 8.00% and Medicare (5.23%) initial; 4.00% ultimate. For fiscal year 2020, health care cost trend rates were changed to the following: medical pre-medicare from 6.00% initial - 4.00% ultimate down to 5.87% initial - 4.00% ultimate; medical medicare from 5.00% initial - 4.00% ultimate down to 4.93% initial - 4.00% ultimate; prescription drug pre-medicare from 8.00% initial - 4.00% ultimate down to 7.73% initial - 4.00% ultimate and (5.23%) initial - 4.00% ultimate up to 9.62% initial - 4.00% ultimate.

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# OHIO AUDITOR OF STATE KEITH FABER



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## INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS

Harvard Avenue Performance Academy  
Cuyahoga County  
12000 Harvard Avenue  
Cleveland, Ohio 44105

To the Board of Directors:

We have audited, in accordance with auditing standards generally accepted in the United States and the Comptroller General of the United States' *Government Auditing Standards*, the financial statements of the Harvard Avenue Performance Academy, Cuyahoga County, (the Academy) as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Academy's basic financial statements and have issued our report thereon dated August 18, 2021, wherein we noted the Academy was issued a probation notice through the Ohio Department of Education on November 19, 2019, and is at risk for closure in a subsequent period. We also noted the financial impact of COVID-19 and the related emergency measures which may impact subsequent periods of the Academy.

### ***Internal Control Over Financial Reporting***

As part of our financial statement audit, we considered the Academy's internal control over financial reporting (internal control) as a basis for designing audit procedures appropriate in the circumstances to the extent necessary to support our opinion on the financial statements, but not to the extent necessary to opine on the effectiveness of the Academy's internal control. Accordingly, we have not opined on it.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, when performing their assigned functions, to prevent, or detect and timely correct misstatements. A *material weakness* is a deficiency, or combination of internal control deficiencies resulting in a reasonable possibility that internal control will not prevent or detect and timely correct a material misstatement of the Academy's financial statements. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all internal control deficiencies that might be material weaknesses or significant deficiencies. Given these limitations, we did not identify any deficiencies in internal control that we consider material weaknesses. However, unidentified material weaknesses may exist.

***Compliance and Other Matters***

As part of reasonably assuring whether the Academy's financial statements are free of material misstatement, we tested its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could directly and materially affect the financial statements. However, opining on compliance with those provisions was not an objective of our audit and accordingly, we do not express an opinion. The results of our tests disclosed no instances of noncompliance or other matters we must report under *Government Auditing Standards*.

***Purpose of this Report***

This report only describes the scope of our internal control and compliance testing and our testing results, and does not opine on the effectiveness of the Academy's internal control or on compliance. This report is an integral part of an audit performed under *Government Auditing Standards* in considering the Academy's internal control and compliance. Accordingly, this report is not suitable for any other purpose.



Keith Faber  
Auditor of State  
Columbus, Ohio

August 18, 2021

# OHIO AUDITOR OF STATE KEITH FABER



**HARVARD AVENUE PERFORMANCE ACADEMY**

**CUYAHOGA COUNTY**

**AUDITOR OF STATE OF OHIO CERTIFICATION**

This is a true and correct copy of the report, which is required to be filed pursuant to Section 117.26, Revised Code, and which is filed in the Office of the Ohio Auditor of State in Columbus, Ohio.



**Certified for Release 9/21/2021**

88 East Broad Street, Columbus, Ohio 43215  
Phone: 614-466-4514 or 800-282-0370

This report is a matter of public record and is available online at  
[www.ohioauditor.gov](http://www.ohioauditor.gov)